

Project closure workshop for project beneficiaries

23-24 November 2021





### **Preparation of final report**



#### Lauris Šēls

Senior Expert of the External Programmes Division Ministry of Environmental Protection and Regional Development

#### Before project deadline

 Expenditures in Final report must be in line with planned budget amounts stated in Application form (budget headings per partner cannot be exceeded).

 All payments are made (except expenditures for audit of Russian beneficiaries – those can be made within 1 month after project deadline).

#### Derogations will result in ineligible expenditures and will not be approved.

 Adjustments or changes in activities must be requested immediately in case some activity cannot be implemented as planned and approved before.

Derogations may result in financial corrections (if activities directly linked to output or result indicators are not achieved) according to Section 8.2. of Practical Guidelines

# How to avoid financial corrections and ineligible expenditures?

- Please check if all activities planned are implemented or changes have been requested and approved by the MA (in case the activity is substituted or changed).
- Please make sure that expenditures made and to be included in report are planned and are reported under correct budget line (check if necessary budget lines are created).
- Please verify that activities to be reported correspond to activities approved in Application form.
  - In case of problems with implementation of activities, please contact your project manager of the JTS to seek for advise.

NB! Changes in application form after the project deadline are not possible.

# Final individual report (similarities)

#### Similarities with interim reports

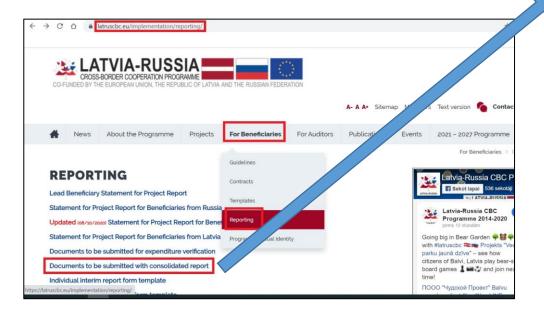
Preparation of FINAL report

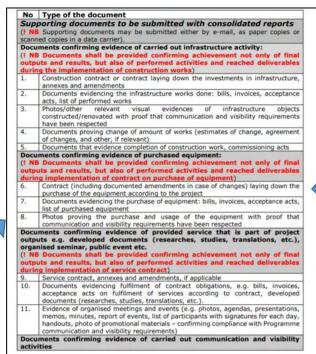
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Preparation of INTERIM report

- Individual Final reports still must be submitted to the auditors (RU) or financial controllers (LV) together with expenditure supporting documents.
- Lead beneficiary still prepares Consolidated final report and gathers all approved final individual reports from other beneficiaries.
- Proof of expenditures and implemented activities still must be provided by each beneficiary.

#### Guidance to documents

### How to prepare supporting documents for the JTS?





AP1.5 AGENDA partner meeting 2020-05-07 AP1.5 INVITATION partner meeting 2020-05-07 AP1.5 PRESENTATION P1 partner meeting 2020-05-07 AP1.5 PRESENTATION P2 partner meeting 2020-05-07 AP2,2 P2 www. AP2.2 P2 www..\_\_... 2020-01-10 Type: JPG File AP2,2 P2 www..\_\_\_\_\_ 2020-01-28 Size: 156 KB AP2,2 P2 www.. Date modified: 13.07.2021 AP2.4 P1 RNZ 2019-12 6 lpp ♣ AP2.4 P1 RNZ 2020-02 9 lpp AP2.4 P2 regional newspaper [ . . . . 2020-01-28 ♣ AP2.4 P2 RNV 2019-12 AP2.4 P2 RNV 2020-01

AP2.4 P2 RNV 2020-02

### Final report (differences)

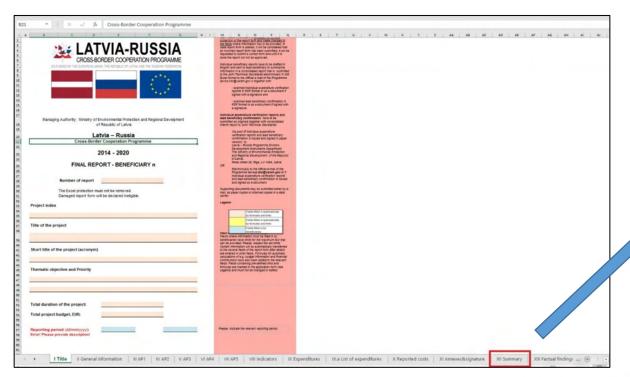
# Key differences from interim individual/consolidated reports:

- Submission to the JTS − 4 months after project deadline (for previous (interim) reports − 3 months after the end of reporting period).
- Additional information fields in sheet «VIII Indicators»
  - Table 3.2. More detailed information requested regarding details of reached outputs
  - Table «3.4. Achievement of Programme result indicators»
  - Field «3.5. Description of achievement of Programme result indicators (including deviations)»
- Additional sheet «XII Summary»

# Individual final report & consolidated final report

### NB! To be filled by each beneficiary (even if one

does not have expenditures during final period)





### XII Summary

#### Contents of «XII Summary»

- Overall summary of the project implementation
- Main achievements of the project
- Maintenance of outputs after the end of the project
- Ownership of project outputs
- Publicity measures after the end of the project
- Evaluation of project partnership and cooperation

#### Overall summary of the project implementation

#### Overall summary of project implementation

(Maximum 4000 characters)

Please, describe the overall process of project implementation, provide evaluation of positive and negative aspects and risk that were encountered, describe what measures were taken to tackle them. Provide main conclusions after project implementation.

Describe how the results of project activities and achievements (actual outcomes of activities) contribute to the Programme cross-cutting issues: environmental sustainability, gender equality, democracy, human rights and HIV/AIDS. Would the overall effect of the project be treated as positive, neutral or negative in respect to cross-cutting issues."

- Check your budget spendings and activities implemented as well as pace of implementation – causes for delays or timely implementation.
- Please also pay attention to cross-cutting issues which you have indicated in application form («III Relevance», field «2.8. Contribution to the Programme cross-cutting issues») those must be addressed here.

#### Main achievements of the project

#### Main achievements of the project

(Maximum 2000 characters)

Please, provide information addressing the fulfillment of planned specific objectives described under Section 2.3. of full application form.

- Please provide information on project achievements and their linkage to initially stated specific objectives.
- You should also involve information about reached target groups.

#### Maintenance of outputs after the closure of the project

#### Maintenance of outputs after the end of the project

(Maximum 2000 characters)

Please, describe what actions will be taken to maintain project outputs. Please indicate how project partners are planning to provide durability and maintenance of created outputs. All outputs notwithstanding of their nature (websites, intellectual property, subscriptions, infrastructure etc.) must be maintained accordingly.

- Project is closed after the balance payment is paid to the lead beneficiary.
- Please provide information how project partners will provide durability and maintenance of created outputs after closure of project. Please note that reference regarding the participation to other EU funded projects is not sufficient substantiation. Handing over for making profit is also not allowed.

#### Ownership of project outputs

Ownership of project outputs

(Maximum 2000 characters)

Please, indicate the institutitions which will hold ownership rights of created outputs at least 5 years after the closure of project (5 years after the date when balance payment is transferred to the lead beneficiary).

- Please provide detailed information regarding the owner (institution) responsible for project outputs.
   Confirmation from each partner will be required by the MA of the Programme.
- Changes in ownership can only be made after receipt of written consent from the Managing Authority (during the 5 years after Project has received balance payment).

### Publicity measures after the end of the project

Publicity measures after the end of the project

(Maximum 1000 characters)

Please, describe what publicity measures of the Programme will be observed after the end of the project.

- NB! Commemorative plaques are must for all beneficiaries.
- Make sure that precise reference to project and Programme is used for publicity in other events ouside the Programme.

### Evaluation of project partnership and cooperation

#### Evaluation of project partnership and cooperation

(Maximum 2000 characters)

Please, provide evaluation of project partnership and overall cooperation. Indicate whether there were any problems within partnership and what actions were taken to overcome them.

- Each beneficiay provide information on solutions (best practice) you have invented, implemented or experienced in your partnership.
- Possibly
   experienced
   drawbacks in
   cooperation and
   lessons learnt



### Thank You! Paldies! Спасибо!

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# Sustainability of project outputs and results



#### Natālija Kulakova

senior expert of External Programmes division Ministry of Environmental Protection and Regional Development

### **Achievement of output and result indicators**

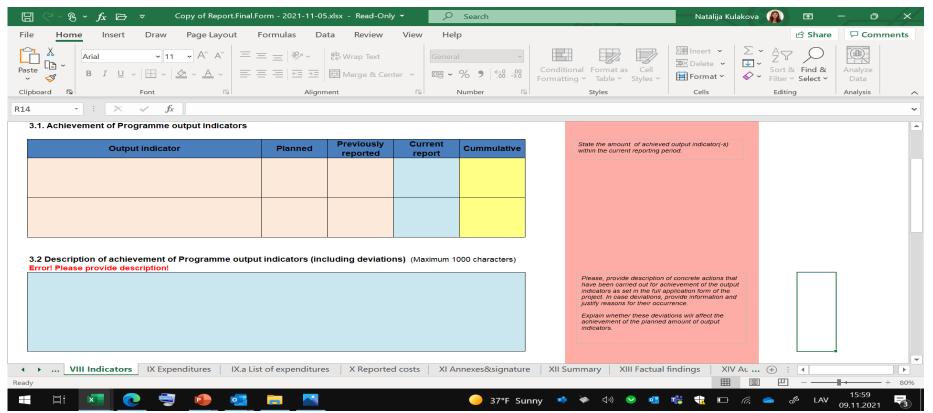
# Achieved outputs and results in project is essence of each project,

- 1) thus, information in final report how the projects achieved and will maintain the project outputs and results has to be provided;
- 2) project output and result indicators shall be achieved in full according to set target value in application form! In case of underachievement the financial correction can be applied (section 8.2. of Practical Guidelines);
- 3) project does not finish with competition of project activities:
- make use of prepared outputs;
- capitalization activities are essential to continue (dissemination in social media, to the stakeholders and other involved parties etc.).



### Evidence and description for achieved output indicators and result indicators

In final report (section VIII indicators) project shall submit information about achievement of project output and result indicators and provide evidence for achieved output and result indicators



# Evidence and description for achieved output indicators related to infrastructure

#### **Output indicators related to infrastructure:**

- **▶ 1.2.** priority: number of improved cultural and historical sites
- 2.1. priority: number of objects of natural resources with improved condition and sustainability
- 3.1. priority: number of border crossing points with increased throughput capacity





# Evidence and description for achieved output indicators related to infrastructure

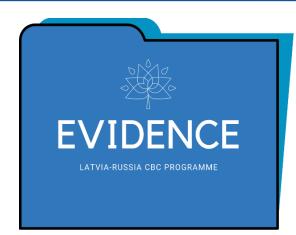
- Required evidence documentation: documents that evidence completion of construction work and putting into operation of infrastructure object according national regulation, e.g. acceptance acts, commissioning acts etc.
- Photos / other relevant visual evidences of infrastructure objects constructed/renovated with proof that communication and visibility requirements have been respected
- Evidence documents shall be attached to final report
- Description: in section VIII «Indicators», point 3.2 «Description of achievement of Programme output indicators» of final report description about created infrastructure object and information on its exact address shall be provided
- In section XII «Summary», point «Maintenance of outputs after the end of the project» information how maintenance will be ensured, as well as about responsible contact person of each project beneficiary after the end of project shall be provided



# Evidence for achieved output indicators related to involved institutions

#### **Output indicators related to involved institutions:**

- ► 1.1. priority: number of enterprises substantially and actively involved in projects
- 2.2. priority: number of persons actively participating in environmental actions and awareness raising activities
- 2.3. priority: number of institutions using Programme funding for capacity building actions
- Required evidence documentation attached to final report: list of enterprises supported, list of participants in (environmental) actions, list of institutions participated in capacity building actions
- Description of activities and thematic focus information of awareness raising activities, support activities for enterprises, capacity building actions etc. shall be provided in section VIII «Indicators», point 3.2. «Description of achievement of Programme output indicators» of the final report.



# Evidence and description for achieved output indicators

#### **Description for achievement of other output indicators:**

- **▶ 1.1.** priority: number of business development organizations receiving support
- 1.2. priority: number of institutions using Programme support for promoting local culture and preserving historical heritage

Description: in section VIII «Indicators», point 3.2. «Description of achievement of Programme output indicators» of the final report provide information about organizations/ institutions receiving support, indicate its name and type of support provided.

# Evidence and description for achieved output indicators

**Evidence and description for achievement of other output indicators:** 

**▶ 2.2.** priority: cross-border initiatives for promotion of sustainable use of natural resources

Required evidence documentation attached to final report: photos / other relevant visual evidences etc.

Description of cross-border initiatives shall be provided in section VIII «Indicators», point 3.2. «Description of achievement of Programme output indicators» of the final report.



## Evidence and description for achieved result indicators

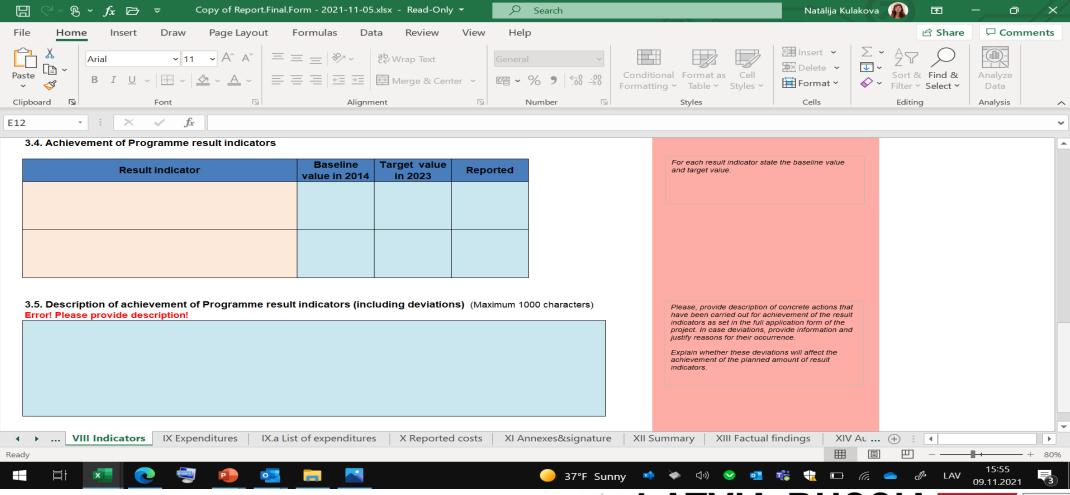
#### **Result indicators related to number of visitors or tourists:**

- 1.2. priority: number of tourists that have visited newly developed local services and products
- ▶ 2.1. priority: number of visitors that have visited the improved or newly developed objects of natural resources
- 3.1. priority: throughput capacity of the border crossing points (number of persons crossing the border)
- ► In final report the baseline, target and achieved value of result indicator shall be indicated in point 3.4. of final report, target values shall be achieved in full in final report
- Description of counting system applied of number of visitors/ tourists or of achieved result under 3.1.
   priority shall be provided in section VIII «Indicators», point 3.5. of the final report
- Evidence: link to official statistics, evidence of calculation of indicator etc.

Up-to-date information will be requested by MA/JTS about result indicators in year 2023



#### **Evidence for achieved result indicators**



### **Evidence and description for other achieved result indicators**

- ► 1.2. priority: number of new cross-border products and services based on local resources
- 1) In final report the baseline, target and achieved value of result indicator shall be indicated in point 3.4. of final report
- 2) Description: in section VIII «Indicators», point 3.5. of the final report description of new cross-border products and services created, the internet link, where the new product (e.g. tourism route) is described, shall be provided
- 3) Evidence to final report attached: photos / other relevant visual evidences etc.

#### **Evidence and description for other achieved result indicators**

- 2.2. priority: percentage of event participants knowledgeable on sustainable use of resources (level 4 and above)
- 2.3. priority: percentage of event participants knowledgeable on sustainable wastewater management (level 4 and above)
- 1) In final report the baseline, target and achieved value of result indicator shall be indicated in point 3.4. of final report, target values shall be achieved in full in final report
- 2) Description: in section VIII «Indicators», point 3.5. of the final report the number of participants in events and level of their knowledge shall be indicated (e.g. level 4 ...participants, level 5 ...participants), thematic focus of each event described
- 3) Evidence: evidence of calculation of indicator, participant list etc. attached to the final report.

### Result indicators to be calculated by the MA

### Result indicators which will be calculated by the Managing Authority in year 2023:

- 1.1. priority: Number of operating small business (official statistical data)
- ▶ 2.1. priority: Degree to which sustainability measures for natural resources are put in place for the objects supported by the Programme (set target value 5 points "Sustainability of object is high", it shall be achieved)
- Upon need support of projects for calculation of achieved value of result indicator for priority 2.1. will be requested





### **Additional Information**



#### Natālija Kulakova

senior expert of External Programmes division Ministry of Environmental Protection and Regional Development

#### Statement after project implementation

- Statement after project implementation
   of each beneficiary shall be submitted together
   with final consolidated report
- The template of statement after project implementation will be published on Programme webpage <u>- https://latruscbc.eu</u>



# In statement after project implementation each beneficiary confirms that:

- 1) no revenue/profit was generated during project implementation; in case revenue/profit was generated, it was deducted from reported eligible costs;
- 2) the Programme rules on information and visibility will be respected after the Project end date for outputs and results produced;
- 3) no substantial change will be made in project produced outputs and results affecting project nature, objectives or implementation conditions which would results in undermining its original objectives;
- 4) without prior consent of MA, the beneficiary will not transfer ownership, industrial and intellectual property rights for outputs and results of the project within 5 years of the project closure or within the period of time set out in state aid rules, where applicable;
- 5) beneficiary provides information about purchased or created fixed assets;
- 6) beneficiary indicates contact person after project implementation in final report and confirms, that in case of change of contact person, it will immediately inform the MA about it;
- 7) beneficiary retains all files, documents and data about the Project on standard data storage media in a safe and orderly manner for control and audit purposes at least 5 years after the balance payment to the Programme.

#### What documentation to submit with final report?

 All documentation needed for regular check of the individual expenditure verification report to be submitted to your auditor/ financial controller.



https://latruscbc.eu/ → For beneficiaries

 → Reporting → Documents to be

 submitted for expenditure verification



Documents to be submitted with final consolidated report



https://latruscbc.eu/ → For beneficiaries

 → Reporting → Documents to be

 submitted with consolidated report



### Why documents differ?

- Auditor/ financial controller checks the eligibility of costs reported in each reporting period
- Project manager of the Joint Technical Secretariat makes control check and pays attention to:

### Services have been performed

according to application form, in due quality





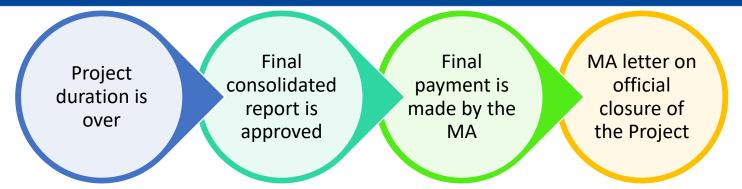
Works have been performed according to application form, in due quality

### Supplies have been delivered (installed)

according to application form, in due quality



# Contractual Obligations – Article 11 Reminder about programme requirements to be fulfilled by beneficiaries after the Project end



- Ownership, property rights to the Project results, reports and documents belong to beneficiaries
- MA, EC and NAs have right to use (e.g. store, modify, translate, display, reproduce, publish) documents
  deriving from the Project, respecting property rights
- ► Transfer of ownership, property rights for outputs and results of the Project (if it was not foreseen in the latest approved AF) to be agreed with the MA (at least five years of the Project closure (in case of state aid within the project this time may differ)
- Use of Project results shall not jeopardize their sustainability and not to make profit for beneficiaries
- If the transfer of ownership rights resulted into a profit for beneficiary/ies, the MA will recover the respective amount from the LB

# Contractual Obligations – Article 12 Who may perform the checks of project documentation and sustainability of result after the Project end?

verifications may take place 5 years after payment of the balance for the Programme

- Managing Authority/ Joint Technical Secretariat
- Audit Authority
- National Authorities of the Republic of Latvia and the Russian Federation
- Authorised representatives of the European Commission
- European Anti-Fraud Office
- European Court of Auditors, the Group of Auditors and any external auditor authorised by these institutions or bodies.



- To appoint contact person for smooth closure of the project
- To inform the MA in case of change of appointed person
- To retain all project related files, documents and data for control and audit purposes

# Contractual Obligations – Article 12 How the checks of project documentation and sustainability of result after the Project end may be preformed?

Beneficiaries provide the authorised body performing the verification with the documents/ information necessary for completion of their mission and shall allow:

- ► To access the Project premises, sites and locations
- ► To access to Project documents and information of technical and financial character, information systems, databases, etc.
- To take copies of documents
- To carry out on-spot checks
- To conduct a full audit on the basis of all accounting documents and any other document relevant to the financing of the Project
- Requirements of confidentiality with respect to third parties shall be followed



### Main principles for keeping of documents

- ► The maintenance of the documents should be guaranteed for at least 5 years after receipt of balance payment to Programme from the EC
- The procedure of archiving the project documentation might be integrated into organisational internal procedure
- Use as a hint for arranging folders the list of the evidences of eligibility of costs (accountancy records, invoices, delivery acts, procurement documents, participant lists, meeting minutes, publications, webpage printouts, photos, publications, reports, studies etc.)
- Keep folders in safe location
- In case if the originals are kept in different locations the copies should be kept together with references to other locations (e.g. accountancy records)





### **Balance and final payment**



#### Nataļja Meņailova

senior expert of External Programmes division Ministry of Environmental Protection and Regional Development

### Common rules for balance payment

 Total amount of all payments can't exceed amount of co-financing indicated in the Grant Contract

NB! Actual costs per partners also can not exceed approved budget per partners

- Balance payment will be paid within 45 days after approval of the relevant report
- Unused amount have to be returned to the Managing Authority within 45 days after approval of the relevant report accordingly
- Lead Beneficiary is responsible for transfer of recoverable amount



### **Common rules for balance payment (2)**

- Request for balance payment has to be submitted together with final report
- NB! In any case amount for balance payment will be recalculated taking into account amount of <u>accepted</u> costs
- Summary on used and accepted amounts by partners (total and Programme co-financing) will be prepared by Managing Authority for final summary
- NB! Do not forget to submit updated Financial Identification form in case account where payment has to be transferred was changed

### **Balance payment**

# Calculation of balance payment:

 Co-financing of total reported eligible costs

#### **Minus**

- Total by Managing Authority paid amount
- Total reported interests and revenues
- Detected irregularities and/or ineligible costs



#### Positive result:

- Remaining amount will be paid
- Rounded amounts of previously reported co-financing will be covered by balance payment (mathematical rounding will be used)



### Negative result:

Process of recovery will be started

NB! If total reported costs are less than initially planned, programme co-financing to be paid will be decreased accordingly!

NB! Recovery can be initiated even after balance payment was made in case if, for example, 2nd level control will find any irregularity

### **Balance payment– examples**

	Example 1 – co-financing of reported costs exceed amount of initial and further payments	Example 2 – co-financing of reported costs are less than amount of initial and further payments	Example 3 – total reported costs are equal with amount of initial and further payments
Total planned costs of the project	400 000 EUR	400 000 EUR	400 000 EUR
In the Grant Contract approved co-financing (90%)	360 000 EUR	360 000 EUR	360 000 EUR
Amount of initial and further payments	288 000 EUR	288 000 EUR	288 000 EUR
Accepted costs	388 889 EUR	300 000 EUR	288 000 EUR
Co-financing of accepted costs	350 000 EUR	270 000 EUR	259 200 EUR
Amount of the final payment / amount has to be recovered	350 000 – 288 000 = <b>62 000 EUR</b>	270 000 – 288 000 = - 18 000 EUR	259 200 – 288 000 = -28 800 EUR

### Balance payment— examples (2)

► NB! Currency exchange losses must be covered by the beneficiaries themselves and these losses cannot have an impact on calculation of the balance payment.

#### **Example:**

• 250 000 EUR

Amount of all Initial prefinancings

By the Beneficiary spent amount

- Programme co-financing of reported eligible costs: 245 000 EUR
- •Remaining financing on the project account 0 EUR
- Currency exchange losses: 5 000 EUR

 Correct calculation of the balance: 250 000 – 245 000 = 5 000 EUR have to be recovered

Wrong balance: 0 EUR have to be recovered

Amount has to be returned to the MA





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### **Communication and visibility**



#### Jelizaveta Sibatovska

senior expert of External Programmes division Ministry of Environmental Protection and Regional Development

### Communication and visibility in the final report



(Budget Heading 3)

**Events** (display panel, agenda, list of participants, presentations, photos, etc.)

**Documents** (visual identity and disclaimer)

**Supplies** (Programme stickers)

Promo materials (visual identity)

Info panels (visual identity and disclaimer)

Website (visual identity and disclaimer)

**Equipment** 

(Budget Heading 4)

Programme stickers

Infrastructure and works

(Budget Heading 5)

Display panel

Commemorative plaque

### Display panels at permanent structures

#### Location:

- Beside access routes to the site where the project is taking place
- ▶ In a <u>visible place</u>

#### Size:

 content must be visible and readable so that <u>passers-</u> by are able to read them

 content must be visible and readable for the <u>whole</u> <u>period</u> of display panel duration

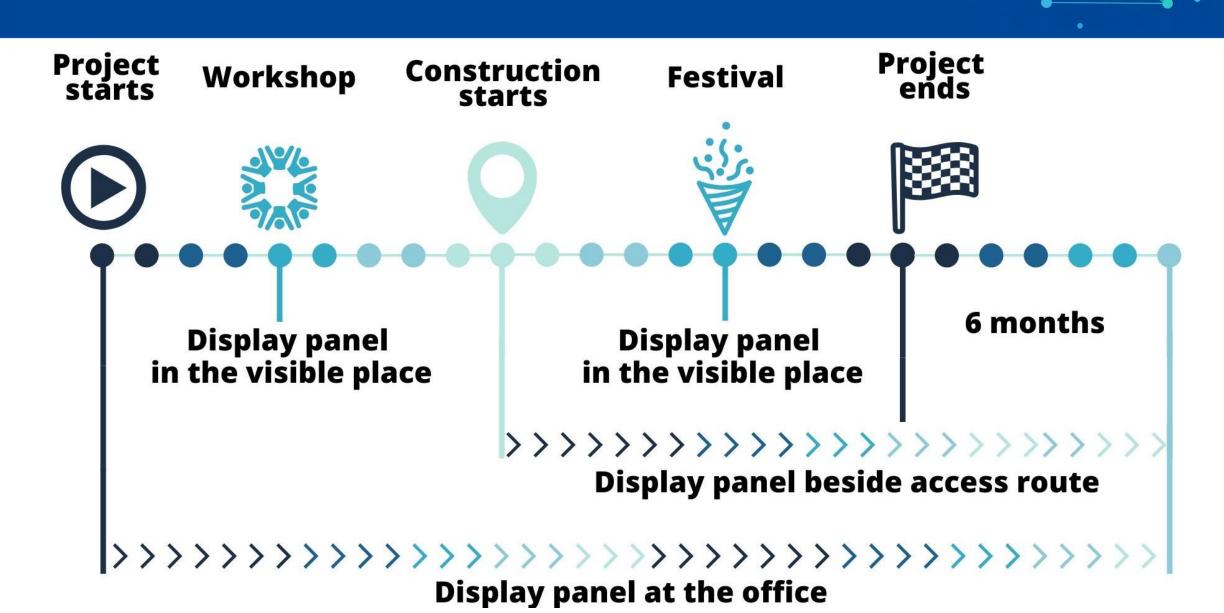
Renew the panel if needed!







### **Display panel**



### **Commemorative plaque**

#### Content:

- Programme visual identity
- Phrase in English and in the official language of the respective participating country

#### Location:

 in the most visible part of the structure, such as the main entrance or in front of the building

#### Size:

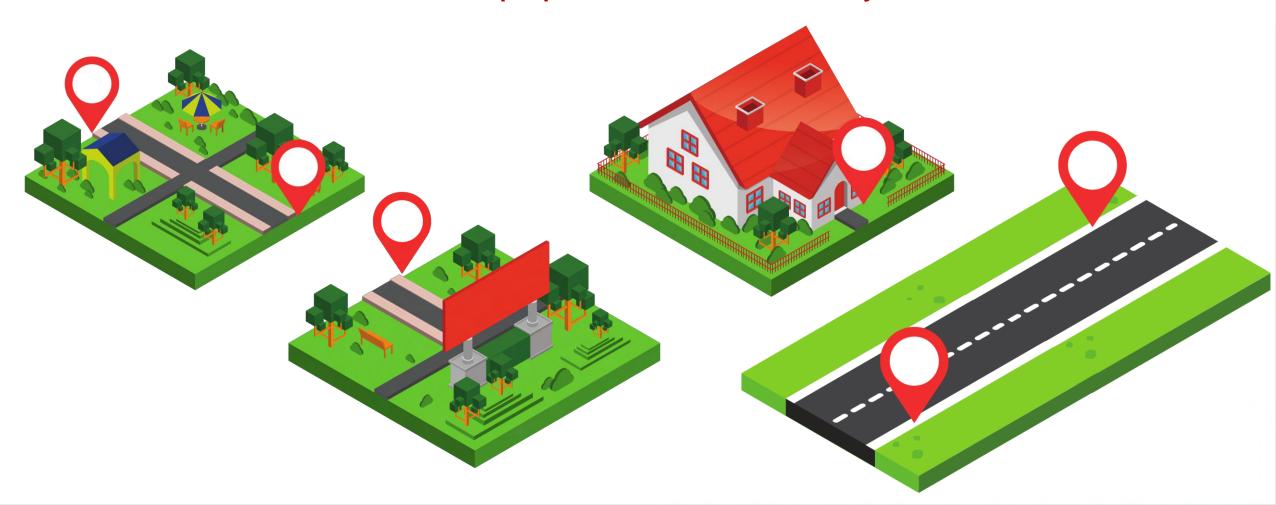
 content must be clearly visible so that passers-by are able to read it



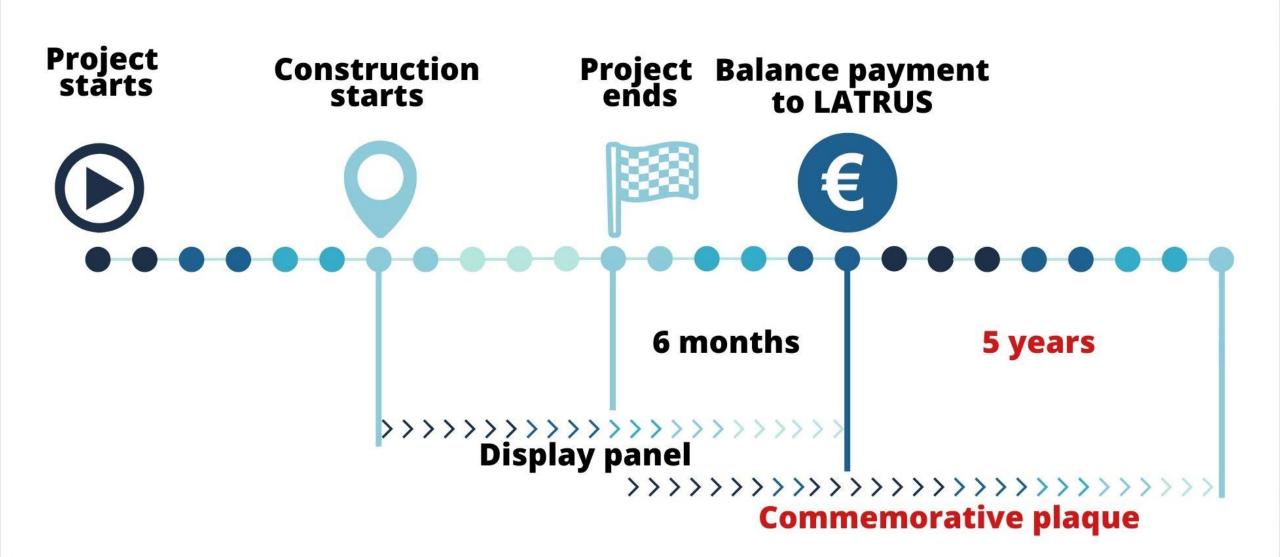


### **Commemorative plaque**

In case of more than one main entrance, the commemorative plaques must be located at every main entrance.



### **Display panel -> Commemorative plaque**



•

### **Supplies and equipment**

#### Content:

- Programme visual identity
- Phrase in English and in the official language of the respective participating country

#### Location:

in the visible part of the item

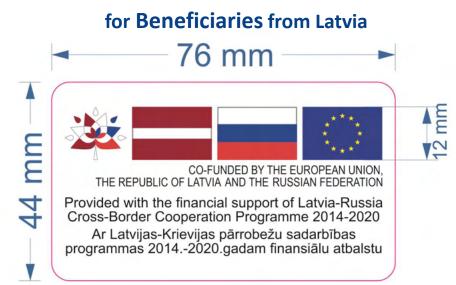
#### Duration:

 must remain in place at least 5 years after the date of the balance payment

JTS will provide stickers to Beneficiaries for supplies and equipment that will be stored indoor.

#### Please inform your Information Manager about:

- 1. language version & amount required
- 2. delivery address



#### for Beneficiaries from Russia



### **Supplies and equipment**



If item is too small or sticker may deface functionality, place sticker on the case / box / package of the item







### **Supplies and equipment**

### Wrong







### **Correct**







### Websites and project sections

- Visual identity
- Disclaimer:
  - Websites and social media accounts
     created and active only during the project
     OR
  - Websites and social media accounts
     remaining active after the project

Project's & beneficiary's website content must stay available at least 5 years after the balance payment to the Programme



TOWERS

Development of sustainable green infrastructure and attractive recreation zones in the nature

#### Who can check the evidence?

- Managing Authority/ Joint Technical Secretariat
- Audit Authority
- National Authorities of the Republic of Latvia and the Russian Federation
- Authorised representatives of the European Commission
- European Anti-Fraud Office
- European Court of Auditors
- Group of Auditors
- any external auditor authorised by these institutions or bodies.

Commemorative plaques & stickers & websites must remain available for 5 years after the balance payment









### **Hybrid conference – reporting documents**

### **Offline part**

- Agenda
- Presentations
- List of participants

Photos

- Display panel placed on spot (photo)
- Other materials



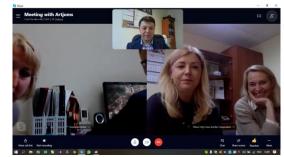


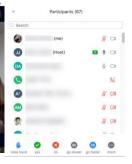




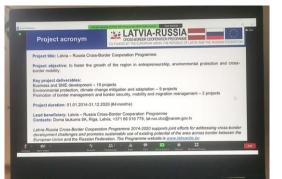
### **Online part**

- Agenda
- Presentations
- List of participants
   (place online, signature
   not applicable)





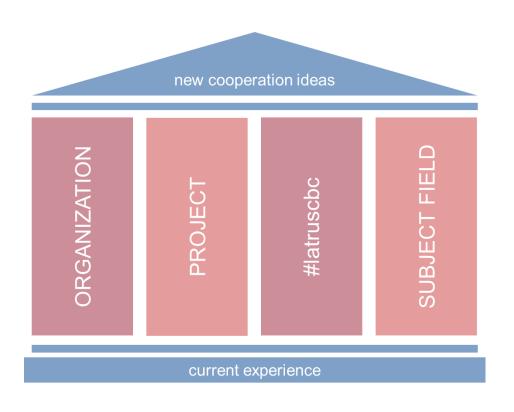
Screenshots



Display panel shown online (photo/screenshot)

Other materials

### **Capitalization options**



#### WHAT is capitalization ABOUT? WHO is capitalization FOR?

- project outcomes
- project outputs
- project results

- your target audience
- your organization
- your partnership
- your broader stakeholders

#### WHY does your project need capitalization?

- make project outputs and results more accessible through knowledge transfer
- obtain additional results through benchmarking
- promote the re-use and / or transfer of knowledge, outputs and results
- raise awareness and improve the communication of outputs and results in specific fields and among target audience

### Capitalization within organization and project



\* By 'others' we mean quite a broad audience: other employees of your organization, other partners within your project, other projects within the Programme, your stakeholders. And of course, the first and foremost – your Target Audience

Has your organization developed practices / guidelines / materials that are worth sharing?

Are the physical outcomes of your project known and accessible to others\*?

Have you shared your outputs and outcomes with broadest possible audience of others\*? How?

Has the number of capable project managers increased in your organization?

Can you take a bigger project next time?

### Capitalization within Latvia-Russia Programme



Priority 1.1. Promotion of and support to entrepreneurship



Priority 1.2. Development and promotion of new products and services based on local resources



Priority 2.1. Efficient management of nature objects



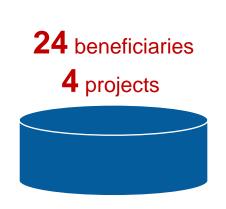
Priority 2.3. Support to sustainable waste and waste water management systems

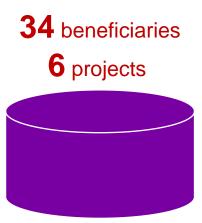
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Priority 3.1. Improvement of border crossing efficiency and security







9 beneficiaries1 project

2 beneficiaries1 project5 beneficiaries2 projects

### Capitalization within Latvia-Russia Programme

Are there any new target audiences / stakeholders for your project outputs?

your information channels



Can other projects benefit from your project outputs?
Can you benefit from other projects' outputs?

#latruscbc

ask your infomanager

www.latruscbc.eu

portfolios articles

How can you make your project outputs more visible and accessible to your target audience?

your information channels

### Capitalization within subject field

#### In Latvia:

- Interreg Central Baltic
- Interreg Latvia-Lithuania
- Interreg Estonia-Latvia
- Latvia-Lithuania-Belarus
- Interreg Baltic Sea Region

What's beyond?



#### In Russia:

- Estonia-Russia CBC
- Interreg Baltic Sea Region
- South-East Finland
  - Russia
- Kolarctic CBC
- Karelia CBC

What's beyond?



# Thank You! Paldies! Спасибо!

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